MEMBER REPORT

JULY 2026

CEO Message

As we move through 2026, NEIL remains busy with its core business activities, managing its Underwriting Operations, Claims, and Investment Portfolio. To date, this has been a reasonably strong year. We are also making progress on key aspects of our Strategic Plan that was published earlier in the year.

Working in conjunction with NEI, INPO, and EPRI, planning for a potential new wave of commercial nuclear power plants is advancing, and we continue to see strong bi-partisan support at the federal and state levels. We are hoping changes implemented by the current Administration will help place the potential new nuclear landscape into better focus. Our goal is to be ready to serve our Members and the commercial nuclear power industry when the time comes. We remain optimistic about what the future holds for new nuclear power.

On the Specialty side of our insurance business, we were able to secure a very important component of our long-term planning for Cedar Hamilton when the Bermuda Regulator lifted a restriction on the amount of non-Member business Cedar Hamilton may write under its Class 3 license. The Bermuda Regulator initially imposed a 5% of net premiums restriction, but Cedar Hamilton may now write up to 50% of the net premiums on non-Member business. We still intend to be selective in what Cedar Hamiton underwrites, but this achievement will permit us to move forward with the business expansion elements described in the Strategic Plan.

Our Staff continues to be engaged and active with the Members. We had successful meetings in connection with the APM, and I look forward to further engagement with the Advisory Committees and Subcommittees as the year progresses.

We are pleased to announce that Jose Antonio Gago Badenas, Chairman of WANO has joined the NEIL Board effective commensurate with the APM. Jose's extensive nuclear knowledge, having worked in the nuclear industry in Spain many years, and his broad perspective of the global landscape as Chairman of WANO, will provide valuable insights.

Thank you to the Members and NEIL Staff for your dedication and all you do to support the Company.

I hope everyone has an enjoyable summer.

Bruce

BOARD OF DIRECTORS UPDATE

José Antonio Gago Badenas

The Board of Directors met in March and June to receive reports on the Company's activities. At its June meeting, the Board heard presentations on nuclear industry activities from Maria Korsnick, NEI's President & CEO, and Jeff Place, INPO's Executive VP for Industry Strategy. The Board also received reports from the Member Advisory Committee Chairs: Andrew Crotty of the EAC, Lance Burnette of the IAC, and Jeff Weikert of the LAC. The Board will meet next in September.

At the June Meeting, the Members elected José Antonio Gago Badenas, the current Chair of WANO, as a new Independent Director. José was appointed Chairman of WANO in March 2025, having served as ANAV's (Asociación Nuclear Ascó Vandellós II A.I.E.) Governor at the WANO Paris Centre from 2012 until 2022. He is a seasoned executive who has dedicated his career almost entirely to the nuclear industry.

José Antonio retired in 2022 from ANAV, the operator of 3 PWR 1,000 MWe nuclear reactors at 2 sites in Catalonia (Spain), after service as its General Manager and CEO for 10 years. Prior to that, he was with the Spanish utility Endesa as the Engineering and Nuclear Fuel Cycle Deputy Director. He also worked for Enresa, the Spanish radioactive waste management national company, for more than 20 years where he occupied several positions related to spent fuel and high-level waste interim storage and final disposal, reprocessing and decommissioning activities.

José Antonio holds an MSc in Energy and Nuclear Technologies Engineering from the Polytechnic University of Madrid, Spain, and spent his initial post graduate years as an Associate Professor in fluid mechanics and as a Researcher in the fields of nuclear fusion and plasma hydrodynamics.

We welcome José Antonio to the NEIL Board.

NEIL Board Releases Retrospective Premium Assurance Requirement for 2023-2024 Policy Year

The Board of Directors released Member Insureds from having to provide additional assurance regarding their ability to satisfy their obligation to pay a Retrospective Premium Adjustment under the Company's Nuclear Policies for the Policy Year April 2023-2024. The Board has previously released the additional assurance requirement for all years prior to 2023. While very unlikely, the Board can still make a Retrospective Premium call under the 2023-2024 Nuclear Policies, as the Board's action only addresses the additional assurance requirements.

ANNUAL GENERAL MEETING UPDATE

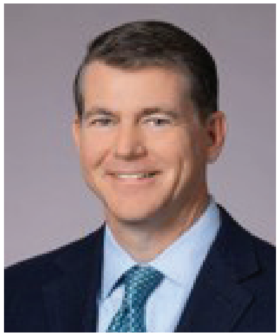
The Annual General Meeting (AGM) of the Members was held on June 11 with 96% of the outstanding Member votes accounted for at the meeting. We thank the Members for taking the time to complete the voting process. Your active participation in the Mutual is critical to our success.

At the AGM, the Members approved the following:

- The Auditors' Report and Financial Statements for the year ended December 31, 2025
- The election of the Class I Directors: Kelcey Brown, Barbara Bufkin, David Campbell, Andrew Marsh, and Bruce Sassi
- The election of a new Class II Director – José Antonio Gago Badenas
- Directors' remuneration for the 2026-2027 term
- To delegate the authority of the Members regarding Distributions to the Board of Directors
- To appoint Deloitte & Touche, Hamilton, Bermuda, and Deloitte & Touche, Philadelphia, as the Auditors of the Company for the ensuing year
- Revisions to the NEIL Bye-Laws

Kelcey Brown

Barbara Bufkin



David Campbell

Drew Marsh

Bruce Sassi

José Antonio Gago Badenas

ANNUAL POLICYHOLDERS MEETING

The Annual Policyholders Meeting was held immediately following the AGM. The meeting included:

– Remarks from NEIL's Chair, Drew Marsh (Entergy Corp.) and NEIL's President & CEO, Bruce Sassi
– Updates from NEIL's Leadership Team on recent Company activities and performance
– A Nuclear Industry Panel discussion involving Maria Korsnick from NEI, Jeff Place from INPO, and José Antonio Gago from WANO
– The presentation of the David Ripsom President's Award. Unfortunately, the Quentin Jackson Mutuality Award recipient, Bob Miller from Xcel Energy, was unable to attend, so he will be recognized at the 2027 APM.

KEYNOTE SPEAKER

The APM Included an interesting presentation from Zack Kass, a former executive at OpenAI, who spoke about Artificial Intelligence and its potential to impact the world.

Zack has spent more than sixteen years at the forefront of artificial intelligence. As Head of Go-to-Market at OpenAI, he led the teams responsible for sales, partnerships, and customer success, turning the company's cutting-edge research into real-world business solutions, and growing revenue from millions to billions.

Zack has advised more than 500 of the Global 5000 companies, taught at the University of Virginia and Hong Kong University of Science and Technology, and published his first book, an international bestseller: The Next RenAIssance: AI and the Expansion of Human Potential.

Zack's mission is to ensure everyone can be an active participant in a future that delivers more agency, dignity, and time. Afterward, Zack spent time with the attendees and signed copies of his book.

Post-APM, Zack communicated to us that he received an outpouring of support from the attendees, receiving messages on LinkedIn and emails asking how people can "follow" him. Zack was kind enough to send us a link to his newsletter that everyone is invited to access: https://newsletter.zackkass.com/

We thank Zack for his time and interesting insights.

DAVID RIPSOM PRESIDENT'S AWARD

Trish Godwin, NEIL Services Travel & HR Specialist, received the 2026 David Ripsom President's Award. This Award is presented annually to an employee who provides outstanding service on a consistent basis in furtherance of NEIL's Core Values. The recipient is invited to attend the Annual Policyholders Meeting and be recognized in front of the Members.

Trish joined NEIL Services in October 2015 as a part-time Travel Coordinator and has worked hard to become a valued member of the NEIL team. Trish transitioned to a full-time role as Corporate Travel Manager in 2018 and was promoted to Travel and HR Specialist in September 2024. She exemplifies NEIL's commitment to service delivery and is highly regarded by her colleagues because of her willingness to assist whenever needed.

Trish is instrumental in supporting the Members, Board of Directors, and colleagues, by effectively streamlining travel plans and working hard to find solutions when travel emergencies arise, even when those emergencies happen at odd hours. Her experience, demeanor, and commitment to people-focused service make her an important contact point for the Company at a time of great stress for someone traveling.

When asked to expand her duties to Human Resources, Trish took on the challenge of learning HR processes. She continues to grow in this role. Trish is dedicated to the success of the Company and consistently provides excellent service to the Members and her colleagues.

Outside of work, Trish enjoys spending time with her family. She and her husband, Mike, have three children and recently welcomed their first grandchild, Maverick.

We thank Trish for her commitment and congratulate her on her achievement.

ANNUAL POLICYHOLDERS MEETING

Outreach Project

As part of the APM activities, 17 attendees and guests participated in two twin-size bed build sessions, provided by Boston Cares and benefitting The Massachusetts Coalition for the Homeless. This project produced a total of 54 service hours, 144 hours of volunteer support funded, and a total of 6 bed frames constructed. The highlights of the build were not only providing high-quality bed frames for children, but also getting to work together for kids in need and using power tools.

Boston Cares is a local organization that connects volunteers with more than 20,000 opportunities throughout the Boston, MA area.

2027 ANNUAL POLICYHOLDERS MEETING ANNOUNCEMENT

NEIL

SAVE THE DATE

ANNUAL POLICYHOLDERS MEETING

June 8-10, 2027

InterContinental Washington, D.C. - the Wharf

The 2027 Annual Policyholders Meeting will be held on June 8-10, 2027, at the InterContinental Washington D.C. - the Wharf. The events for the week will include meetings of the IAC Executive Committee and full IAC, EAC Executive Committee, Specialty Insurance Advisory Council, the LAC, NEIL Board of Directors and Committees, and the Annual General Meeting of the Members. A Save the Date will be sent out later this year.

STAFF ANNOUNCEMENTS

New Employees

Blair Critchlow

Blair Critchlow will be joining the Investments Department as Senior Director - Investments on August 3. Blair most recently worked for nine years at Stanford Management Company, the investment office managing Stanford University's $40 billion endowment. Before that, Blair was an investor at the Hilton Foundation, a charitable foundation in greater Los Angeles with over $7 billion in assets. At both institutions, Blair worked across the entire investment portfolio. Blair graduated from Stanford University with a Bachelor of Arts in Economics and History and is a Chartered Financial Analyst. Blair resides in Boston, Massachusetts.

Joe Haverkos

Joe Haverkos joined NEIL Services' Specialty Insurance team on June 1 as a Specialty Liability Underwriter II. Joe comes to NEIL Services from Chubb Insurance Group. He is a Cincinnati native with over 10 years in the insurance industry. He started on the agency side, learning about his clients' business and helping them navigate their risks. Five years ago, he moved to the carrier side to broaden his knowledge and better serve his clients with practical solutions. Joe currently lives in Cincinnati, Ohio.

Justin Hensley

Justin Hensley joined NEIL Services' Loss Prevention Department as a Loss Prevention Engineer on June 29. Justin enlisted in the U.S. Navy in 2000 after attending the University of Maryland - Baltimore County. During his 26-year career, he served aboard four nuclear-powered aircraft carriers, completed two tours at the Nuclear Power Training Unit in Charleston, South Carolina, and served aboard a guided-missile destroyer. Throughout these assignments, he held positions of increasing responsibility. His experience includes nuclear propulsion plant operations and oversight of major maintenance and operational programs. His final Naval assignment was serving as Command Master Chief aboard the USS James E. Williams, where he helped lead initiatives focused on personnel development, readiness, and organizational effectiveness. Justin lives in Suffolk, Virginia.

STAFF ANNOUNCEMENTS

New Employees cont'd.

Robert Kopstad

Robert Kopstad joined NEIL Services' Loss Prevention Department as a Loss Prevention Engineer on June 29. Robert earned his undergraduate degree from Florida State University before serving in the U.S. Navy Nuclear Propulsion Program. During his 10 years in the Navy, Robert served on the USS Abraham Lincoln, was a nuclear reactor prototype instructor, and became a Chief Petty Officer before leaving the Navy in 2024. He comes to NEIL Services most recently from maintaining critical infrastructure in data centers. Robert was the Assistant Chief Engineer – Critical Environments at Jones Lang LaSalle, where he was responsible for managing an engineering team. He is currently pursuing an MBA at Arizona State University's W. P. Carey School of Business. Robert lives in Charlotte, North Carolina.

Ryan Masolotte

Ryan Masolotte joined NEIL Services on April 8 in the Human Resources Department as Manager – Compensation & Benefits. Ryan comes from Liberty Mutual, where he spent over four years as Lead Compensation Advisor. Prior to that, he held several HR positions during his 12-year tenure at Erie Insurance, including Senior Compensation Analyst and Recruiter. Ryan currently lives in Erie, Pennsylvania.

In conjunction with Ryan joining NEIL Services, **Lisa Holman** moved to the role of Manager – HR Operations.

We welcome Blair, Joe, Justin, Robert and Ryan to NEIL Services.

Lisa Holman

STAFF ANNOUNCEMENTS

Promotions

Matt Beck has been promoted to Senior Underwriter. Matt started his career with NEIL in 2018 as an Assistant Underwriter. He was promoted to Underwriter I in 2020 and Underwriter II in 2022. Since then, Matt has become a subject matter expert in rating, underwriting systems, and IAC Subcommittee matters, resulting in a well-deserved promotion.

Andy Kostoulas has been promoted to Deputy General Counsel and Corporate Secretary. Andy was previously NEIL Services' Senior Counsel, joining NEIL in 2016. Andy will continue to support all NEIL Services Departments, NEIL's subsidiaries, and Member Advisory Committees, in addition to his added responsibilities as Corporate Secretary.

Rob Meza has been promoted to Manager - IT Operations. Rob has been part of the NEIL Services team for 15 years, and his dedication, expertise, and leadership have made a lasting impact on our organization. Over the course of his tenure, Rob has consistently demonstrated the kind of commitment and passion that makes NEIL a great place to work. This promotion reflects what Rob has brought to Company's IT Team.

Matt Beck

Andy Kostoulas

Rob Meza

STAFF ANNOUNCEMENTS

Promotions, cont'd.

Joe Weissman has been promoted to the newly created position of Loss Prevention Lead, Specialty. In this role, Joe will take the loss prevention lead on our specialty business while continuing to support select traditional nuclear loss prevention activities. His deep technical knowledge, strong relationships, and proven leadership make him an excellent fit for this expanded responsibility.

Chelsae Zech has been promoted to Senior Underwriting Associate. Chelsae began her career at NEIL in 2022 as Underwriting Associate on the Specialty side. During that time, Chelsae has expanded her responsibilities to include support of preparing materials for the Specialty Insurance Advisory Council, and Board of Directors slide decks. In addition, Chelsae has taken on a significant role in the transition to the Palmetto system for Specialties.

We congratulate Matt, Andy, Rob, Joe, and Chelsae.

In other Staff news, **Erin Hutchinson** has transferred from the Specialties Underwriting Team where she was an Excess Liability Underwriter, to the Nuclear Team as a Property Underwriter. **Jon Levis** had his title change from Manager Underwriting to Underwriting Officer, to better reflect the responsibilities and oversight of the role Jon holds. **Jerry Waugh's** title has been changed to Risk and Claims Manager, to more accurately reflect the responsibilities and oversight of the role Jerry holds at NEIL Overseas.

Joe Weissman

Chelsae Zech

Erin Hutchinson

Jon Levis

Jerry Waugh

IAC & NUCLEAR UNDERWRITING UPDATE

The IAC continues to coordinate with the Underwriting Department in executing its Objectives and Key Initiatives for 2026 - Workflow & Succession Planning, Policy Form Review, Annual Premium Adequacy Review, and Operational Effectiveness Review. Each Objective carries multiple key initiatives in support. At the June IAC meeting, the Committee elected Lance Burnette (Duke Energy) as the IAC Chair and Deborah Gaffney (Southern Company) as the IAC Vice Chair. We congratulate them both on their appointments. Bob Miller (Xcel Energy) moves into the position of Past Chair. We thank Bob for his four years of service as the IAC Chair.

The IAC is actively working on multiple initiatives through the Nominating Committee, the Risk Management Subcommittee, and Underwriting Subcommittee. The Nominating Committee is presently focusing on IAC Subcommittee staffing levels and experience, to support work and succession planning, and reviewing IAC governance documents. As part of this work, a change in leadership of the Risk Management and Underwriting Subcommittees took place in February, with Amber Housholder (Evergy) and Chris Patterson (Dominion) being elected Chair of the respective Committees. The Risk Management Subcommittee is focusing on policy language and coverage suggestions, the annual Operational Effectiveness Review, and the review of the updated Builders' Risk Policy for future new nuclear plant construction. The Underwriting Subcommittee remains focused on the Premium Adequacy Review and Underwriting Guidelines Review.

The Company's Underwriting Teams have been busy so far this year. The Nuclear Underwriting Team completed the April and June policy renewals, held multiple introductory meetings with companies and brokers involved in new nuclear development, completed several Non-Member Nuclear new insurance placements, and continued its active engagement with Holtec, Constellation Energy Generation, and NextEra in relation to the planned restarts of the Palisades, Crane Clean Energy Center, and Duane Arnolds plants respectively.

Additional information can be found in the IAC and Insurance Report given to the NEIL Board in June: [Link to full IAC Report to Board]

EAC & LOSS PREVENTION UPDATE

The Loss Prevention team and Engineering Advisory Committee (EAC) developed and maintain a Loss Prevention business plan focused on Member Engagement, Nuclear Program implementation, Specialty Program implementation, and Employee Engagement. The overarching objective is to demonstrate the NEIL Core Values in ways that improve plant risk identification and mitigation, enhance Member Engagement, and continuously improve processes, people, and the organization.

In support of the potential restarts of the Palisades Nuclear Power Plant and Crane Clean Energy Center, projected for 2026 and 2027 respectively, Loss Prevention has been conducting regular on-site evaluations. These evaluations assess overall property condition and progress in reimplementing a preventive maintenance program required for plant operations. Loss Prevention also conducted an on-site conditions assessment at Duane Arnold in advance of a potential restart in 2029.

EAC Members have supported risk mitigation and excellence in Loss Prevention activities by participating in Subcommittees, EAC meetings, and task-specific Working Groups. A Loss Prevention Workshop, focused on best practices for maintaining fire protection equipment and programs, was held on July 14-16. The Full EAC and Subcommittees will next convene on August 4-6. A strategic planning meeting for the EAC Executive Committee is scheduled for November 10, focusing on a five-to-ten year outlook for the nuclear industry, its implications for the EAC, and succession planning.

The EAC Executive Committee met in conjunction with NEIL's APM. The agenda topics included review of the Committee's Self-Assessment and the current activities of the EAC Subcommittees. Additional information can be found in the EAC and Loss Prevention Report given to the NEIL Board in June: [Link to full EAC Report to Board]

LAC UPDATE

The LAC meets with NEIL's internal Legal Team to discuss current activities and topics of relevance. The LAC also supports the other Advisory Committees, with two members currently serving on the IAC's Risk Management Subcommittee ("RMS"). In addition to the annual policy review work, the LAC recently supported the efforts of the RMS's Operating Procedures Task Force, which included the decision to select a new Delaware law firm to serve as the Members' Delaware Representative.

In April, the LAC co-hosted the Joint Legal Counsel & Claims Conference, with over 140 people attending. The topics addressed at the Conference included an introduction to NEIL and seminal moments review, and overview of NEIL's capital planning and Policyholder Distributions, and overviews of the Member Nuclear Program, Specialty Programs, and claims processes for the nuclear and specialty insurance business. At the Conference, Members Legal Counsel elected three new members to the LAC.

Additional information can be found in the LAC Report given to the NEIL Board in June: [Link to full LAC Report to Board]

SIAC & SPECIALTY UNDERWRITING UPDATE

The The Specialty Insurance Advisory Council ("SIAC") continues to provide valuable guidance and insights that help shape NEIL's non-nuclear Property & Casualty insurance products, while also elevating issues for additional consideration. As Chair of the SIAC, Denise Cosentino (Eversource Energy) keeps meetings productive and engaging with expert perspectives on topics such as wildfire liability and data center growth. In 2026, we welcomed Jill Mingles (MidAmerican Energy) as Vice Chair of the SIAC, succeeding Lauren Schmitt.

NEIL's Specialty Insurance products are primarily designed to support our Members. As Bruce noted in the CEO message, we recently received approval from the Bermuda Monetary Authority to remove the 5% non-Member cap, enabling increased diversification. We believe a more diversified portfolio will ultimately support a more sustainable loss ratio while helping to ensure our Members' capacity, capital, and distributions continue to grow and benefit the Mutual.

Over the past year, the Company invested in a new underwriting system, named Palmetto, to improve responsiveness to Members' insurance needs, strengthen data, analytics and AI capabilities, and position us for long-term underwriting performance. We also secured improved reinsurance terms across both Conventional Property and Excess Liability, which should translate into better terms for our Members over time. In addition, Cedar Hamilton began reinsuring two entities that should benefit the Company in the long term, financially and by expanding our expertise. The first is kWh Analytics, a unique MGA focused on solar, wind, and BESS energy assets that leverages advanced analytics and data to reduce loss frequency and severity. The second is FM Intellium, a large program supporting data centers. It should provide a longer-term perspective on insuring a current driver of much of the growth in the U.S. energy industry and complement our Nuclear and Conventional insurance offerings. Our participation in each is modest, less than 10% per program, but it's a meaningful step toward expanding non-Member business while preserving an industry-leading expense ratio.

The Specialty book of business performed well in 2025 and the first part of 2026, returning to a sustainable loss ratio. A key element was taking actions over the past few years to limit our excess liability wildfire exposure, including appropriate rate actions and reducing participation on Member programs that have historically performed below expectations. While it is challenging to take such actions, they were necessary to support the long-term viability of our Specialty insurance product offerings.

We are pleased to see the industry grow through new energy investments, domestically and internationally, and are positioned to support our Members with Builder's Risk capacity, which has steadily grown over the past few years. Our other core products will remain largely unchanged with respect to available coverage and capacity, except for Cyber Liability, where we will provide enhanced coverage for our Members. Effective June 30, 2026, NEIL is pleased to offer expanded cyber liability coverage that addresses a growing and critical cyber risk faced by Members. NEIL's coverage will align with the recently announced AEGIS Affirmative Cyber War Coverage, which provides explicit protection for risks such as cyber war and nation-state attacks while reducing attribution uncertainty. This coverage is available for an additional premium and subject to a $50 million, three-year, all-Member shared aggregate limit.

2026 ENERGY SCHOOL

Energy School Class of 2026 in front of FSU's Main Entrance at the Wescott Building and Fountain.

NEIL is pleased to recognize the Energy School Class of 2026, including Phil Monnig, NEIL Services' Senior Cyber Underwriter, on their successful completion of this year's program. The program included a full week of industry presentations, case studies, and networking opportunities.

Hosted by Florida State University's Herbert Wertheim School of Business Risk Management and Insurance program, Energy School 2026 drew nearly 40 attendees, including representatives from several NEIL member companies and broker partners. NEIL also extends its appreciation to the participating Member companies and sponsoring partners AEGIS, EIM, and Everen, for their continued support of this valuable industry event.

Phil Monnig

NEIL OVERSEAS UPDATE

In April, all Member Nuclear policies were successfully renewed. This success continues to highlight the strong, collaborative relationship between NEIL Overseas and NEIL Staff and the Members. In recent years, NEIL Overseas has supported the decommissioning of numerous nuclear plants owned by Engie, at their Doel and Tihange sites in Belgium. The proposed takeover of these sites by the Belgian Government would represent a massive commitment to nuclear power in Belgium and further growth for the industry. Elsewhere, support for Member Specialty programs continues to be a growing priority for NEIL Overseas while non-Member nuclear business continues to expand, supported by new placements in South Africa and Switzerland.

NEIL Overseas' 2025 annual report highlights continued strong financial performance. Key metrics include cash and invested assets of $179.9 million, investment earnings of $13.8 million, representing growth of 8.9%, and underwriting earnings of $1.5 million. The 2025 Solvency Capital requirement was $81 million with SCR coverage of 171%.

In March, NEIL Overseas welcomed Anna Arena to the Board, and the company also looks forward to welcoming Jack Smerecky onto the NEIL Overseas Board in the coming months.

SAVE THE DATES

IAC and SIAC Meetings

The IAC Subcommittees will meet on Aug 11-12 in Chicago, Illinois. Registration is now open on Cvent and we look forward to beneficial and well attended meetings. The full IAC and IAC Executive Committee will next meet on October 7-8, and the Specialty Insurance Advisory Council (SIAC) will next meet on October 7, in Cape May, New Jersey.

In 2027, the IAC Executive Committee and SIAC will meet January 9-10 in Clearwater Beach, Florida. The full IAC, IAC Executive Committee and SIAC will meet in conjunction with the APM on June 8-10, in Washington, DC. The IAC Subcommittees will meet on May 18-19 at NEIL's Offices in Wilmington, Delaware.

Additional information on upcoming meetings will be issued as the meeting time approaches. In the meantime, requests for information may be directed to Barbara Cassidy at bcassidy@myneil.com or 717-490-4296.

EAC Meetings

The full EAC, Subcommittees, and EAC Executive Committee will next meet on August 4-6, in Chicago, Illinois. The EAC Executive Committee will also meet on November 11 in Key West, Florida.

For 2027, the EAC, Subcommittees, and EAC Executive Committee will meet on February 16-18, in Clearwater Beach, Florida. The EAC Executive Committee is also meeting in June, in Washington, DC, in conjunction with the APM.

Additional information on upcoming meetings will be issued as the meeting time approaches. In the meantime, requests for information may be directed to Marian Maurer at mmaurer@myneil.com or 484-390-0384.

UPCOMING MEETINGS

Important Meeting Dates	Date	Location
EAC Executive Committee, Subcommittees & EAC	August 4-6	Chicago, IL
IAC Subcommittees	August 11-12	Chicago, IL
NEIL Board of Directors	September 10	Denver, CO
Cedar Hamilton Board of Directors	September 14	Virtual
NEIL Overseas Board of Directors	September 15	Dublin, IRL
IAC Executive Committee, IAC and SIAC	October 7-8	Cape May, NJ
EAC Executive Committee	November 10-11	Key West, FL
NEIL Board of Directors	December 10	Virtual
Cedar Hamilton Board of Directors	December 15	Bermuda
NEIL Overseas Board of Directors	December 16	Dublin, IRL
IAC Nominating Committee	January 14	TBD, FL
IAC Executive Committee & SIAC	February 9-10	Clearwater, FL
EAC, Subcommittees and EAC Executive Committee	February 16-18	Clearwater, FL
NEIL Board of Directors	March 4-5	Phoenix, AZ
Cedar Hamilton Limited Board of Directors	March 10	Bermuda
NEIL Overseas Board of Directors	March 24	Dublin, IRL
IAC Subcommittees	May 19-20	Wilmington, DE
NEIL Annual Policyholders Meeting	June 8-10	Washington, DC